

## Cautionary Note about Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the federal securities laws and is intended to qualify for the Safe Harbor from liability established by the Private Securities Litigation Reform Act of 1995, including statements regarding expected sales, the outlook for Citi Trends' markets and the demand for its products. These projections and statements are based on management's estimates and assumptions with respect to future events and financial performance and are believed to be reasonable, though are inherently uncertain and difficult to predict. Actual results could differ materially from those projected as a result of certain factors. A discussion of factors that could cause results to vary is included in the section entitled "Risk Factors" in the Company's most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission.

## The Citi Trends Investment Opportunity



1. GROWTH
2. Merchandising Initiatives
3. Operational Initiatives
4. Commitment to Return Excess Capital to Shareholders

## Company Overview

- Retailer of value-priced, urban fashion apparel and accessories
- Large customer base focused on trend-setting fashions at a value; 70\% African American
- Differentiated apparel \& non-apparel for the entire family
- Current fashions and brands that are $20 \%$ to $70 \%$ below regular retail prices available in department stores and specialty stores
- Specialty store feel, but with value pricing
- A degree of insulation against e-commerce
- Low price points
- Convenient locations
- Buy-now; wear-now customer


## Store Locations

## Existing store base of 562 locations



## The Cifi Trends Customer

- Serving the under-served low-tomoderate income consumer
- Serving the entire family with apparel, footwear, accessories and home
- High focus on current fashions, but has to be at a value
- Spends a higher proportion of income on apparel than other consumers



## Brands At Off-Price Values



## Family-Focused Merchandise Offering

Net Sales ${ }_{(a)}$<br>Ladies' 22\%



- Value-priced apparel
- Growth in non-apparel
- Destination focus for the entire family
- Differentiated from competitors
a) Fiscal 2018
b) Includes footwear, handbags, jewelry and other categories


## The Citi Trends Investment Opportunity



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## 1. GROWTH



- Store base potential up to 800
- Concept travels well - top 20 profitable stores are represented by 16 different cities
- African American-dominant locations
- Only 6 existing stores are 4 -wall negative
- $50 \%$ cash-on-cash ROI in year 1 for stores opened in the last four years
- 2019 test in Hispanic-dominant markets with appropriate mix
- 2019 test of expanded home category
- Relocations and expansions will continue opportunistically
- 100 in last 10 years


## Opportunity in Hispanic-Dominant Markets

- Already have Hispanic penetration in existing stores:
- 36 existing stores with at least $40 \%$ Hispanic population within 3 miles
- Sales in such stores are 9\% higher than the Company average
- 4-wall profit is virtually identical to the Company average
- 200 existing stores have bilingual signage
- Opportunity is significant


## 2. Merchandising Initiatives

- Store-level planning by merchandise category
- New ranking system allows for improved allocation at each level of the merchandise hierarchy
- Management resources dedicated to store planning
- First division on the system experienced 2\% comparable store sales increase on $2 \%$ less inventory, with a 100 basis points improvement in gross margin
- Markdown optimization program - late 2019
- Apparel - fashion at a value
- Push limits of non-apparel categories:
- Accessories comp store sales increased for $10^{\text {th }}$ consecutive year in 2018
- Home - double digit comp store sales increases for 22 consecutive quarters



## Store Level Ranking System Results - First Division

First Division on the System
Results - In Units - Full Year of 2018

|  | Number of Stores in <br> Group | Comp Inventory <br> Change | Comp Sales Change |
| :--- | :---: | :---: | :---: |
| Increased by 2 ranking <br> levels | 2 | $17 \%$ | $20 \%$ |
| Increased by 1 ranking <br> level | 113 | $6 \%$ | $4 \%$ |
| Maintained rank level <br> Decreased by 1 <br> ranking level <br> Decreased by 2 <br> ranking levels$\quad 274$ | $-1 \%$ | $3 \%$ |  |

Division's gross margin improvement $=100$ basis points

## Inventory Turn Improvement

- Merchandising system initiatives provide opportunity to improve inventory turnover
- Goal - 6\% improvement in turn annually each of next three years
- Turn improvement should lead to:
- More timely response to fashion changes
- Fewer markdowns
- Higher free cash flow


## Strategy to Diversify into Complementary Product Lines

Our strategy to grow sales of the non-apparel categories of accessories (including footwear) and home products has contributed positively to revenue growth and diversification



Accessories \& Home (\$ in millions)


## Strategy Has Driven Substantially Improved Performance

Our merchandising strategies have been a vital factor in driving significant increases in total customer transactions and units sold, as well as improving gross margins significantly due to reduced markdowns

## Customer Transactions \& Total Units Sold (mm)

Gross Margin Trend


## 3. Operational Initiatives



- Packing system upgrade at distribution center
- Expected payroll reduction - \$500k annually starting Q2 2019
- Freight consultant engaged
- Implement a Transportation Management System
- Leverage consultant's relationship with shippers
- Expand the number of in-bound trucking options
- Reconsider the current out-bound-tostore model
- Expense consultant engaged
- Address categories with greatest opportunity (waste management, supplies, signage, packaging, etc.)
- Leverage consultant's relationships with suppliers


## 4. Return of Excess Capital

- Began returning excess cash to stockholders in 2015 - by
- Initiating a regular dividend
- Completing a $\$ 15$ million share buyback
- Enhanced our capital return program in 2017 - while ensuring adequate reserves to fund growth initiatives and meet other contingencies - by
- Increasing the regular dividend $33 \%$ to $\$ 0.32$ annually
- Initiating (and subsequently completing) an additional $\$ 25$ million share buyback
- Continued capital return program in 2018 - authorized (and subsequently completed) another \$25 million share buyback, and authorized an additional \$25 million buyback in November 2018
- $22 \%$ decline in outstanding shares from 15.6 million at the beginning of 2015 to 12.2 million at the end of 2018; $\$ 94$ million returned to shareholders in the form of dividends and share buybacks
- $\$ 77.1$ million of cash and investment securities as of Q4 2018
- Expected annual free cash flow of $\$ 20$ million to $\$ 25$ million should allow continued capital returns


## Long-Term Goals

- Expectations of:
- Consistent comparable store sales growth in a range around 3\%
o System initiatives
o Expand growth categories
- Store square footage growth of $4 \%$ to $5 \%$
o Opportunity in Hispanic-dominated markets
- $12 \%$ to $15 \%$ annual earnings growth
- Return excess capital to shareholders
o $\$ 94$ million returned since the beginning of 2015
o $22 \%$ decline in outstanding shares during that timeframe
- \$4 Earnings per share goal within 5 years


## Results of Operations - Fiscal Year

- Comp store sales increases of $1.6 \%$ and $4.5 \%$ in 2018 and 2017, respectively; comp decreases in 2016 \& 2015 less than $1 \%$; comp increase in 2014 of $7.5 \%$
- Gross margin improvement from 2013 due to stronger inventory management
- Expense leverage due to comparable store sales increases and strong expense controls
- Significant improvement in earnings since 2013

| (\$ in millions, except <br> per share data) | 2013 | 2014 | 2015 | 2016 | 2017 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Sales | $\$ 622.2$ | $\$ 670.8$ | $\$ 683.8$ | $\$ 695.2$ | $\$ 755.2$ |
| Gross Profit | $\$ 227.8$ | $\$ 252.4$ | $\$ 267.0$ | $\$ 267.0$ | $\$ 289.2$ |
| Gross Margin | $36.6 \%$ | $37.6 \%$ | $39.0 \%$ | $38.4 \%$ | $38.3 \%$ |
| SG\&A - adjusted <br> for proxy costs | $\$ 206.1$ | $\$ 221.0$ | $\$ 224.2$ | $\$ 230.7$ | $\$ 244.5$ |
| SG\&A (adjusted) <br> as $\%$ of Sales | $33.1 \%$ | $32.9 \%$ | $32.8 \%$ | $33.2 \%$ | $\$ 293.2$ |
| Adjusted EBITDA | $\$ 21.6$ | $\$ 31.4$ | $\$ 42.8$ | $\$ 36.3$ | $\$ 2.4 \%$ |
| Income Per Share <br> (adjusted) | $\$ 0.03$ | $\$ 0.60$ | $\$ 1.03$ | $\$ 0.91$ | $\$ 44.7$ |

## Reconciliations of Non-GAAP Financial Measures

## APPENDIX

## Reconciliation of Non-GAAP Financial Measure

EBITDA $^{(1)}$ \& Adjusted EBITDA reconciled to Net Income (Loss) (\$ in thousands)

|  | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$464 | \$8,966 | \$15,527 | \$13,331 | \$14,574 | \$21,374 |
| Plus: |  |  |  |  |  |  |
| Interest expense | 194 | 200 | 242 | 159 | 150 | 154 |
| Income tax expense | - | 2,144 | 8,787 | 6,020 | 8,926 | 4,954 |
| Depreciation and amortization | 21,974 | 20,177 | 18,577 | 17,090 | 18,883 | 18,886 |
| Less: |  |  |  |  |  |  |
| Interest Income | (281) | (187) | (339) | (571) | (883) | $(1,353)$ |
| Income tax benefit | (754) | - | - | - | - | - |
| EBITDA | 21,597 | 31,300 | 42,794 | 36,029 | 41,650 | 44,015 |
| Asset impairment | 1,542 | 83 | - | 313 | 507 | 1,274 |
| Proxy Contest Expenses |  | - | - | - | 2,516 | - |
| Gain on sale of former distribution center | $(1,526)$ | - | - | - | - | - |
| Adjusted EBITDA | \$21,613 | \$31,383 | \$42,794 | \$36,342 | \$44,673 | \$45,289 |

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## Reconciliation of Non-GAAP Financial Measure

The Company makes reference in these slides to expenses and income per diluted share adjusted for proxy contest expenses and the effect of the Tax Cuts and Jobs Act. The Company believes that excluding proxy contest expenses and their related tax effects and the effect of the Tax Cuts and Jobs Act from its financial results reflects operating results that are more indicative of the Company's ongoing operating performance while improving comparability to prior periods, and as such, may provide investors with an enhanced understanding of the Company's past financial performance and prospects for the future. This information is not intended to be considered in isolation or as a substitute for expenses or income per diluted share prepared in accordance with generally accepted accounting principles (GAAP).

Net sales
Cost of sales (exclusive of depreciation shown separately below)
Selling, general and administrative expenses
Depreciation and impairment
Income from operations
Interest income
Interest expense
Income before income taxes
Income tax expense
Net income

Basic net income per common share
Diluted net income per common share

Weighted average number of shares outstanding
Basic
Diluted
(1) Proxy contest expenses and related tax effects
(2) Tax Cuts and Jobs Act effect

Fifty-Three Weeks Ended February 3, 2018

|  | As Reported |  | y-Three Weeks En | ty-Three Weeks Ended February 3, 2018 | Adjustment (2) |  | As Adjusted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  | (unaudited) |  | (unaudited) |  | (unaudited) |
| \$ | 755,241 | \$ | - | \$ | - | \$ | 755,241 |
|  | $(466,022)$ |  | - |  | - |  | $(466,022)$ |
|  | $(247,062)$ |  | 2,516 |  | - |  | $(244,546)$ |
|  | $(19,390)$ |  | - |  | - |  | $(19,390)$ |
|  | 22,767 |  | 2,516 |  | - |  | 25,283 |
|  | 883 |  | - |  | - |  | 883 |
|  | (150) |  | - |  | - |  | (150) |
|  | 23,500 |  | 2,516 |  | - |  | 26,016 |
|  | $(8,926)$ |  | (956) |  | 1,609 |  | $(8,273)$ |
| \$ | 14,574 | \$ | 1,560 | \$ | 1,609 | \$ | 17,743 |


| $\$$ | 1.04 |
| :--- | :--- |
| $\$$ | 1.03 |


| $\$$ | 1.26 |
| :--- | :--- |
| $\$$ | 1.26 |




[^0]:    ${ }^{(1)}$ Earnings before interest, taxes, depreciation \& amortization.

